ST MATTHEW ACADEMY (A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2020

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REFERENCE AND ADMINISTRATIVE DETAILS

Members

Reverend Monsignor M Dickens

Mr P McCallum Archbishop J Wilson

Trustees Mr A Halmos

Ms P Barber (Chair) Ms C Browne Marke

Ms J Forrest Ms M Peters

Mr J Reed (Resigned 31 December 2019)

H Vyas J Johnson G Grabowski F Forrest A Butler C Cava E Mascellani

M Baldwin (Accounting Officer)

Senior management team

Headteacher
 Head of Primary
 Assistant Headteacher
 Assistant Headteacher
 Primary Assistant Head
 Ms M Baldwin
 Ms J Chick
 Mr I Gunningham
 Ms C Heywood
 Ms K Hooker

Deputy Headteacher
 Deputy Headteacher
 Mr S October (left 31/12/19)
 Mr A Young (appointed 01/04/20)

Deputy Headteacher
 Deptuty Primary Headteacher
 Assistant Headteacher
 Assistant Headteacher
 School Business Manager (CFO)
 Ms E Thurston
 Mr K Umekwe
 Mr R Wanza
 Mrs S Wickliffe
 Mr P Lawson

Company registration number 05144640 (England and Wales)

Registered office St Joseph's Vale

Blackheath LONDON SE3 0XX

Independent auditor Azets Audit Services

Greytown House 221-227 High Street

Orpington Kent BR6 0NZ

REFERENCE AND ADMINISTRATIVE DETAILS

Bankers Allied Irish Bank (GB) Ltd

City Office

9-10 Angel Court

London EC2R 7AB

Solicitors Winkworth Sherwood

Minerva House 5 Montague Close

London SE1 9BB

Eversheds LLP One Wood Street

London EC2V 7WS

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees present their annual report together with the financial statements and independent auditor's report of the charitable company for the period 1 September 2019 to 31 August 2020. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The Academy is an all through school for pupils aged 4-16 years predominately serving a catchment area in the London Boroughs of Lewisham and Greenwich. It has a pupil capacity of 1,345 and had a roll of 935 in the school census in Autumn term 2019.

Structure, governance and management

Constitution

The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust.

The Trustees of St Matthew Academy are also the directors of the charitable company for the purposes of company law. Details of the Trustees who served during the year are included in the Reference and Administrative Details on page 1.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Method of recruitment and appointment or election of Trustees

Trustees are appointed by the Sponsors or in accordance with the requirements of the Articles of Association and the funding agreement. The minimum number of Trustees is two and there is no maximum. Under the Articles of Association there should be the following number of Trustees, nine nominated by the Sponsor, a parent, a teacher, a staff member and the Executive Headteacher who is ex officio.

Policies and procedures adopted for the induction and training of Trustees

During the period under review the Trustees held 6 meetings. On appointment new Trustees receive a copy of the Diocesan handbook that is specifically written for the purpose of setting out their duties and responsibilities. They are encouraged to spend time at the Academy understanding their policies and procedures as well as to be actively involved on one of the sub committees.

Organisational structure

The structure consists of two levels: the Trustees and the Senior Leadership Team. The aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels.

The Trustees are responsible for setting general policy, adopting an annual plan and budget, monitoring the Academy by the use of budgets and making major decisions about the direction of the Academy, capital expenditure and senior staff appointments.

The Senior Leadership Team comprises the Headteacher, Head of Primary, 4 Deputy Headteachers, 5 Assistant Headteachers and the Academy Business Manager. These leaders control the Academy at an executive level implementing the policies laid down by the Trustees and reporting back to them. As a group, the Senior Leadership Team are responsible for the authorisation of spending within agreed budgets and the appointment of staff, though appointment boards for middle and senior leader posts must contain a Trustee. Some spending control is devolved to Heads of Departments/Years with limits above which a Senior Leader must countersign.

Arrangements for setting pay and remuneration of key management personnel

Any changes to the pay and remuneration of the Academy's Headteacher and / or Senior Leadership Team must be approved by the pay Committee, which are a sub-committee of the main Governing Body. Changes to pay and remuneration will be undertaken in conjunction with the Academy's performance management procedures and pay policy.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Related parties and other connected charities and organisations

The school works closely with its sponsor The Roman Catholic Diocese of Southwark, Local Authorities; in particular the London Borough of Lewisham and Schools based within this borough and more widely. It has benefited from strong partnership work with Sacred Heart School and St Thomas the Apostle College in Southwark.

Objectives and activities

Objects and aims

The principal object and activity of the charitable company is the operation of the St Matthew Academy to provide education offering a broad and balanced curriculum to pupils of different abilities between the ages of 3 and 16 with an emphasis on business and enterprise.

In accordance with the articles of association the charitable company has adopted a "Scheme of Governance" approved by the Secretary of State for the Department for Education.

The Scheme of Governance specifies, amongst other things, the basis for admitting students to the Academy, the catchment area from which the students are drawn, and that the curriculum should comply with the substance of the national curriculum with an emphasis on business and enterprise and their practical applications.

Objectives, strategies and activities

Our motto, 'Let Your Light Shine' is taken from St Matthew's Gospel, and encapsulates our belief in the uniqueness of every individual. It is central to all that we do, and echoes our ethos statement that outlines our promise to pupils, SHINE.

Successful, confident learners - Pupils are provided with a plethora of opportunities that enable them to become successful, confident learners of the future, within the classroom and beyond. Enrichment activities alongside targeted academic intervention, dedicated pastoral support and challenge are all important strands in this provision.

High expectations, outstanding achievements - All aspects of academy life are defined by the high standards staff and pupils are held to. We expect our learning environment to be well ordered and pupils to thrive on the challenges presented to them. This enables every learner to achieve pastorally, spiritually and academically; making outstanding achievements.

Inclusive, caring, Catholic community - At the heart of our Academy ethos is our belief in promoting an 'inclusive, caring, Catholic community.' This means we welcome pupils and staff from every faith and none; we encourage everyone to take responsibility for their actions and words; we develop our pupils respect for other faiths and we learn together within the Gospel Values.

Nurturing talent, cultivating ambition - We encourage our staff and young people to see themselves as active learners – to inspire and motivate each other to achieve and exceed their potential. Working in partnership with our parents and staff; we play a crucial role in nurturing and supporting every learner, to ensure they fulfil their ambitions.

Excellence for all - Collectively, our ethos statement captures the essence of all that we do, and as a result, St Matthew Academy promotes and promises excellence for all members of our community.

Our pupils are challenged to exceed academic expectations through hard work and dedication, under the guidance of our five characteristics of learning: aspiration, collaboration, independence, persistence and versatility. In the summer of 2018 our pupils across the Academy collaborated on forming 5 key values. They decided that 'life at SMA would be great if we all are: respectful, honest, kind, understanding and helpful'.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Public benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on Public Benefit when reviewing the charity's aim and objectives and in planning future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

The Academy serves a catchment area covering the London Boroughs of Lewisham, Greenwich and other neighbouring boroughs.

The application process for Reception and Year 7 requires application to be made via the applicant's home borough. In all cases applicant must complete a supplementary information form relating to the religious criteria for admissions.

In circumstances where the Academy receives applications which are in excess of places available then relevant published criteria is applied. The Academy operates an appeals process in line with the Department for Education's Code of Practice on School Admission Appeals.

Strategic report

Achievements and performance

The academy has faced turbulent and challenging times in its recent history. Results in summer 2015 showed a downward trend and the academy sought support from local outstanding schools. In September 2015 a partnership was formed with Sacred Heart Catholic School and St Thomas the Apostle College and in April 2016 an Interim Management Board was put into place following the collapse of the governing body. The Academy was subject to an Ofsted inspection in June 2016 and was graded inadequate. In September 2016 a new Head of School was appointed to work alongside the Executive Headteacher and consultant Headteacher and lead the Academy on a daily basis. She was joined by a number of key appointments to strengthen the leadership team and to ensure the areas for improvement identified by Ofsted and the Executive team were actioned swiftly.

Since Sep 2016 the Academy has undergone a number of significant changes including a full review and consequent restructure of the support staff and a major overhaul of the behaviour and assessment systems. These changes have had a visible impact for the life chances of pupils attending the Academy and were recognised by Ofsted when they carried out an Ofsted inspection in June 2017. Personal Development, Behaviour and Welfare; Early Years Provision and the Effectiveness of Leadership and Management were all judged as 'Good' however Overall Effectiveness was judged as Requires Improvement. KS4 outcomes have improved year on year and for the last two years (2018 and 2019) the Academy has been the top performing school in Lewisham as measured by Progress 8 score. Results at Key Stage 2 took a significant dip in 2017 but in 2018 and 2019 the decline was reversed with positive progress measures.

In October 2019 the Academy was subject to another two –day Ofsted inspection carried out under a new more challenging framework. The academy achieved a 'Good' status across all categories. Inspectors praised the good quality of education, pupil progress and ambitious leadership. Ofsted also acknowledged the great journey of improvement the school had made and recognised the strong working relationships between pupils and staff. The inspection team found that the leadership team were ambitious for all pupils to achieve as much as possible, both academically and socially and had made positive changes to the curriculum and subject breadth.

Following the partial closure of the Academy in March 2020 due to the Covid pandemic pupils in both the primary and secondary phases were unable to sit national tests and examinations. However, we are confident that if our primary pupils had taken these tests then our recent improvements would have continued to show their upward trend which resulted in positive progress in all three measures of writing, reading and maths in 2019. The GCSE results that our pupils were awarded in August 2020 once again represented outstanding progress being made by pupils at the Academy.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Key performance indicators

Key Stage 2 SATs

Pupils reaching the expected standard

	Reading		Writing Maths		Writing Maths		Writing Maths		
	2017	2018	2019	2017	2018	2019	2017	2018	2019
% School	55%	76%	64%	67%	68%	80%	47%	70%	70%
% National	72%	75%	73%	76%	78%	78%	75%	76%	79%

Pupils reaching the expected standard - Combined

Combined							
	2017	2018	2019				
% School	35%	68%	63%				
% National	61%	64%	65%				

Pupils working at greater depth of the expected standard

		Reading	3	Writing		Maths			
	2017	2018	2019	2017	2018	2019	2017	2018	2019
% School	9%	21%	23%	20%	0%	23%	4%	20%	17%
% National	25%	28%	-	18%	20%	-	23%	24%	-

Pupils working at greater depth of the expected standard - Combined

Combined						
	2017	2018	2019			
% School	4%	0%	13%			
% National	9%	10%	-			

Results at KS2 have improved significantly since 2017 and have been broadly in line with national attainment levels for the last two years. Progress measures for the last two years have been mostly positive and in 2019 they show pupils at SMA are making more than expected progress in writing and maths.

Key Stage 4

Key Headline Measures									
	2016	2017	2018	2019	2020				
Basics 9 - 4 En & Ma	58%	70%	72%	68%	74%				
Basics 9 - 5 En & Ma	N/A	50%	53%	50%	57%				
English Baccalaureate (9 -4)	9%	23%	23%	27%	46%				
Attainment 8 average	48.5	48.7	47.9	48.8	52.2				
Progress 8	0.21	0.22	0.32	0.53	n/a				

The table indicates a slight increase in the Basics measures with both results above national. Attainment 8 is continuing its upward trend as a result of the better performance by a number of the option subjects. The English Baccalaureate measure has increased significantly in 2020 as a result of changed expectations regarding most pupils being expected to follow this more academic pathway.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Going concern

After making appropriate enquiries, the Interim Management Board has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason the Interim Management Board continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies.

Financial review

Most of the Academy's income is obtained from the Education Skills Funding Agency (ESFA) in the form of recurrent grants, some of which is restricted to particular purposes. The grants received from the ESFA during the period ended 31 August 2020 and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

The Academy also receives grants for fixed assets from the ESFA. In accordance with the Charities Statement of Recommended Practice, 'Accounting and Reporting by Charities' (SORP 2015), such grants are shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

During the year ended 31 August 2020, total expenditure of £8,444k (2019: £8,582k) was met by recurrent grant funding from the ESFA together with other incoming resources. The excess of expenditure over income for the year (excluding restricted fixed asset funds and transfers to restricted fixed asset funds) was £480k (2019: £447k).

At 31 August 2020 the net book value of fixed assets was £24,468k (2019: £25,179k). Movements in tangible fixed assets are shown in note 14 to the financial statements. The assets were used exclusively for providing education and the associated support services to the pupils of the Academy.

The London Borough of Lewisham Pension Fund, in which the Academy participates, showed a deficit of £1,475k (2019: £1,593k) at 31 August 2020.

Reserves policy

The Trustees review the reserve levels of the Academy annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The Trustees have determined that the appropriate level of unrestricted reserves should be equivalent to four weeks' expenditure, approximately £650k (2019: £650k).

The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance. The academy's current level of free reserves is £685k (2019: £537k) and amounts carried forward in regard to GAG funding is £216k (2019: £493k). Therefore the trustees view the reserves to be adequate.

The Academy held fund balances at 31 August 2020 of £23,894k (2019: £24,616k) comprising £23,309k (2019: £24,079k) of restricted funds and £685k (2019: £537k) of unrestricted general funds. Of the restricted funds, £24,468k (2019: £25,179k) is represented by tangible fixed assets and £216k (2019: £493) is represented by general restricted grants.

The pension reserve which is considered part of restricted funds was £1,475k (2019: £1,593k) in deficit.

Investment policy

Under the Memorandum and Articles of Association, the academy has the power to invest funds not immediately required for its own purposes, in any way the Trustees see fit. The organisation has a positive cash balance to cover eventualities and unforeseen expenses. The banking facilities are reviewed on a regular basis.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Principal risks and uncertainties

Risks other than financial are also covered by the risk register and for a major catastrophe there is a well-defined disaster recovery plan in place.

Risk management

The Trustees have assessed the major risks to which the Academy is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Academy, and its finances. The Trustees have implemented a number of systems to assess risks that the school faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. The Trustees are introducing systems, including operational procedures internal financial controls in order to minimise risk. Where significant financial risk still remains they have ensured they have adequate insurance cover. The Academy has an effective system of internal financial controls and this is explained in more detail in the Governance Statement on page 10.

Risks other than financial are also covered by the risk register and for a major catastrophe there is a well-defined disaster recovery plan in place. The Academy consistently evaluates the probability of financial risks and actions taken to mitigate any potential or identified are brought to the attention of the Governing Body for approval. Events such as interest rate fluctuations, changes in education funding policies and other macro-economic variables are tracked and used to balance the Academy's risk exposure accordingly. Within this framework, the Senior Leadership Team makes recommendations to the Governing Body on risk management policies covering the compliance, financial and operational risk areas and following their approval are implemented and monitored to ensure their effectiveness.

Principal risks and uncertainties

The following are the principal risks and uncertainties facing the Academy:

- Financial viability: The financial viability of the Academy is a risk given the Academy's current financial position and predicted changes in education funding policies combined with increased costs arising from pension schemes, updates to auto-enrolment and inflationary pressures. This risk is being managed by the regular reporting and monitoring of monthly management accounts, combined with budgeting for the next three years. Where appropriate corrective action to reduce costs is being taken, including a review of all contracts and a staff restructure.
- Pupil numbers: As a result of the Academy Ofsted inspections in June 2016 and June 2017 the reputation of the Academy has suffered and this resulted in admission numbers declining in Sep 2017 and pupils leaving the academy mid-year. The Academy mitigated these risks by entering into a Catholic Partnership with Sacred Heart School and St Thomas the Apostle College, to provide managerial support to the Academy. An Interim Management Board was also created in April 2016 to replace the Governing Body. In Sep 2018 a new Governing Body was formed and most of the IMB members joined ensuring the levels of experience and expertise were maintained. These measures have impacted positively on the Academy's performance as evidenced by the Good Ofsted judgement in October 2019, continuing excellent external examination results and increasing in numbers at secondary transfer. Pupil numbers, particularly in the primary phase remains a risk but the strong marketing of the academy along with strong outcomes is mitigating the risk.
- Staff recruitment and retention risk: Given the risks identified above, a further risk notified is the recruitment and retention of staff. It is increasingly important that recruitment is geared towards those suitably qualified to maintain and improve on the Academy's results. To address this, the Academy's human resource team consistently adopt rigorous employee vetting procedures such as Disclosure Barring Service checks, securing references from previous employers, and occupational health checks as part of pre-employment procedures. The Academy also implements a performance appraisal system that ensures that high performance is recognised and rewarded accordingly. Regular one to ones and CPD programmes are in place to promote job satisfaction within the Academy. Partnerships have also been formed with Teach First and local universities so that the Academy can train their own staff.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Plans for future periods

We start the new academic year in Sep 2020 in a challenging position due to the ongoing impact of the Covid pandemic. In these unusual times our focus for the Autumn term 2020 is to ensure our teachers (who will need to be well supported to do this important job) are able to deliver a first class quality of education to pupils whom enjoy being in school. Our priorities for this period are:

- Catholic Life and Collective Worship to develop all pupil's and all staff's appreciation for, understanding
 of and active participation in the Catholic Life and mission of the school
- Quality of Education to ensure the quality of education is not compromised due to the timetable, grouping and delivery structures in place for the autumn term and to also ensure there is remote education contingency plan in place
- Behaviour and Attitudes to ensure the highest standards of behaviour within the classroom environment and around the Academy site
- Personal Development to embed the new weekly PHSE lesson at secondary and further develop the house system and adapt the extracurricular and enrichment offer so that our inclusive caring Catholic Ethos is maintained
- Leadership and Management to ensure a smooth running of the Academy in line with COVID 19 Risk assessment and Planning tool

Auditor

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

On 7 September 2020 Group Audit Services Limited, trading as Wilkins Kennedy Audit Services, changed it's name to Azets Audit Services Limited. The name they practice under is Azets Audit Services and accordingly they have signed their report in their new name.

The Trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 08 December 2020 and signed on its behalf by:

Ms P Barber **Chair**

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2020

Scope of responsibility

As Trustees we acknowledge we have overall responsibility for ensuring that St Matthew Academy has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between St Matthew Academy and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met 5 times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

Trustees	Meetings attended	Out of possible
Mr A Halmos	4	5
Ms P Barber (Chair)	5	5
Ms C Browne Marke	4	5
Ms J Forrest	5	5
Ms M Peters	3	5
Mr J Reed (Resigned 31 December 2019)	0	2
H Vyas	5	5
J Johnson	1	5
G Grabowski	3	5
F Forrest	3	5
A Butler	4	5
C Cava	2	5
E Mascellani	1	5
M Baldwin (Accounting Officer)	5	5

In September 2015 a partnership was formed with Scared Heart Catholic School and St Thomas the Apostle College and in April 2016 an Interim Management Board was put into place following the collapse of the governing body. A permanent Governing Board was selected in September 2019 and most of the IMB members joined ensuring the levels of experience and expertise were maintained.

This being the second full operational year for the new Governing Body there will be an evaluation of the effectiveness and impact of the board of trustees. The Governing Body have conducted an internal skills audit and designated a trustee to be responsible for all governor training. This will enable all trustees to fully understand the obligations of their role and through training to develop their expertise in identified areas.

The Resources committee is a sub-committee of the main governing body. Its purpose is to monitor the financial performance of the Academy by reviewing monthly management accounts, reviewing the adequacy of cash resources through rolling cash flow forecasts, to monitor and approve capital expenditure and to receive the termly reports of the Internal Auditor.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Attendance at meetings in the year was as follows:

Trustees	Meetings attended	Out of possible	
Mr A Halmos	1	2	
Ms P Barber (Chair)	2	2	
Ms C Browne Marke	1	2	
Ms J Forrest	2	2	
G Grabowski	2	2	
F Forrest	1	2	
A Butler	1	2	
C Cava	1	2	
M Baldwin (Accounting Officer)	2	2	

Review of value for money

As accounting officer, the Headteacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the academy trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

- The support staff structure at the Academy was reviewed and restructured to reduce costs and reflect the future needs of the Academy;
- A review has been undertaken of existing Academy contracts with the aim of reducing costs through appropriate tendering and contract management arrangements;
- The general ledger has been upgraded with associated streamlining of processes and procedures for the production of timely and accurate accounting information
- Financial Regulations require all budget holders to have regard for value for money in purchasing for purchases over £10,000 this requires specific procedures to be followed and evidence retained

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in St Matthew Academy for the period 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The board of Trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the period 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

The risk and control framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Resources Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- · setting targets to measure financial and other performance;
- · clearly defined purchasing (asset purchase or capital investment) guidelines;
- · delegation of authority and segregation of duties;
- · identification and management of risks.

The Governing body has considered the need for a specific internal audit function and has decided not to appoint a Responsible Officer. However, the Trustees have appointed Mr MH Mortimer as Internal Auditor. The Internal Auditor's role includes giving advice on financial matters and performing a range of checks on the academy Trust's financial systems. Once a year, the Internal Auditor reports to the Resources Committee on the operation of the systems of control and on the discharge of the governing Body's financial responsibilities. A copy of the report is submitted to the Trustees for information.

The Internal Auditor undertook one visit to the Academy during 2018/19. Testing was undertaken on the following systems:

- Payroll
- Income
- Purchases
- · Accounting Systems
- Fixed assets

The Internal Auditor reported that the results of the testing undertaken was satisfactory and that no major systems weaknesses have been identified. It was also reported that the process of fully implanting the accounting system had progressed and is working well.

Review of effectiveness

As accounting officer the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- · the work of the internal auditor;
- · the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Resources Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the Board of Trustees on 08 December 2020 and signed on its behalf by:

Ms P Barber **Chair** M Baldwin

Accounting Officer

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2020

As accounting officer of St Matthew Academy I have considered my responsibility to notify the academy trust Board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy trust, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2017.

I confirm that I and the academy trust's Board of Trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2017.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

M Baldwin **Accounting Officer**

08 December 2020

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2020

The trustees (who are also the directors of St Matthew Academy for the purposes of company law) are responsible for preparing the Trustees' report and the accounts in accordance with the Academies Accounts Direction 2019 to 2020 published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare accounts for each financial year. Under company law, the Trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 08 December 2020 and signed on its behalf by:

Ms P Barber **Chair**

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST MATTHEW ACADEMY FOR THE YEAR ENDED 31 AUGUST 2020

Opinion

We have audited the accounts of St Matthew Academy for the year ended 31 August 2020 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the accounts is not appropriate; or
- the Trustees have not disclosed in the accounts any identified material uncertainties that may cast significant doubt about the academy trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the accounts are authorised for issue.

Other information

The Trustees are responsible for the other information, which comprises the information included in the annual report other than the accounts and our auditor's report thereon. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST MATTHEW ACADEMY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the Trustees' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees' responsibilities, the Trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the Trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ST MATTHEW ACADEMY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Michelle Wilkes FCA (Senior Statutory Auditor) for and on behalf of Azets Audit Services Chartered Accountants Statutory Auditor

17 December 2020

Greytown House 221-227 High Street Orpington Kent BR6 0NZ

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ST MATTHEW ACADEMY AND THE EDUCATION AND SKILLS FUNDING AGENCY

FOR THE YEAR ENDED 31 AUGUST 2020

In accordance with the terms of our engagement letter dated 5 October 2020 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by St Matthew Academy during the period 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to St Matthew Academy and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the St Matthew Academy and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than St Matthew Academy and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of St Matthew Academy's accounting officer and the reporting accountant We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

Our work included identification and assessment of the design and operational effectiveness of the controls, policies and procedures that have been implemented to ensure compliance with the framework of authorities including high level financial control areas and areas assessed of presenting a higher risk of impropriety. We undertook detailed testing, based on our assessment of risk of material irregularity, where such controls, policies and procedures apply to classes of transactions. This work was integrated with our audit on the financial statements to the extent evidence from the conduct of that audit supports the regularity conclusion as well as additional testing based on our assessment of risk of material irregularity.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO ST MATTHEW ACADEMY AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Reporting Accountant

Azets Audit Services Greytown House 221-227 High Street Orpington Kent BR6 0NZ

Dated: 17 December 2020

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2020

	Uı Notes	nrestricted funds £'000	Restrict General Fi £'000	ed funds: xed asset £'000	Total 2020 £'000	Total 2019 £'000
Income and endowments from:	Notes	2 000	2 000	2 000	2 000	2 000
Donations and capital grants Charitable activities:	4	4	-	19	23	124
- Funding for educational operations	5	-	7,095	-	7,095	7,160
Other trading activities	6	152	-	-	152	193
Investments	7	2	-	-	2	3
Total		158	7,095	19	7,272	7,480
Expenditure on: Charitable activities:						
- Educational operations	9	10	7,723	711	8,444	8,582
Total	8	10	7,723	711 ———	8,444	8,582
Net income/(expenditure)		148	(628)	(692)	(1,172)	(1,102)
Transfers between funds	17	-	19	(19)	-	-
Other recognised gains/(losses) Actuarial gains/(losses) on defined benefit pension schemes	19	_	450	_	450	(976)
Net movement in funds		148	(159)	 (711)	(722)	(2,078)
Not movement in lunus		140	(100)	(111)	(122)	(2,070)
Reconciliation of funds						
Total funds brought forward		537	(1,100)	25,179 ———	24,616	26,694
Total funds carried forward		685	(1,259)	24,468	23,894	24,616

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2020

Comparative year information Year ended 31 August 2019	Un	restricted funds	Restricted fund General Fixed ass		Total 2019
	Notes	£'000	£'000	£'000	£'000
Income and endowments from:					
Donations and capital grants Charitable activities:	4	51	-	73	124
- Funding for educational operations	5	-	7,160	-	7,160
Other trading activities	6	193	-	-	193
Investments	7	3	-	-	3
Total		247	7,160	73	7,480
Expenditure on:					
Charitable activities:					
- Educational operations	9	15	7,839	728	8,582
Total	8	15	7,839	728 ====	8,582
Net income/(expenditure)		232	(679)	(655)	(1,102)
Transfers between funds	17	-	73	(73)	-
Other recognised gains/(losses) Actuarial losses on defined benefit pension schemes	19	_	(976)	_	(976)
Net movement in funds		232	(1,582)	(728)	(2,078)
Reconciliation of funds					
Total funds brought forward		305	482	25,907	26,694
Total funds carried forward		537	(1,100)	25,179	24,616

BALANCE SHEET AS AT 31 AUGUST 2020

	Nets	2020		2019	
Fixed assets	Notes	£'000	£'000	£'000	£'000
Tangible assets	13		24,468		25,179
Current assets					
Debtors	14	444		231	
Cash at bank and in hand		987		1,557	
		1,431		1,788	
Current liabilities					
Creditors: amounts falling due within one year	15	(530)		(758)	
Net current assets			901		1,030
Net assets excluding pension liability			25,369		26,209
Defined benefit pension scheme liability	19		(1,475)		(1,593
Total net assets			23,894		24,616
			====		====
Funds of the academy trust:					
Restricted funds	17				
- Fixed asset funds			24,468		25,179
- Restricted income funds			216		493
- Pension reserve			(1,475)		(1,593
Total restricted funds			23,209		24,079
Unrestricted income funds	17		685		537
Total funds			23,894		24,616

The financial statements set out on pages 20 to 41 were approved by the Board of Trustees and authorised for issue on 08 December 2020 and are signed on its behalf by:

Ms P Barber **Chair**

Company Number 05144640

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2020

		2020		2019	
	Notes	£'000	£'000	£'000	£'000
Cash flows from operating activities					
Net cash used in operating activities	20		(591)		(748)
Cash flows from investing activities					
Dividends, interest and rents from investm	nents	2		3	
Capital grants from DfE Group		19		73	
Net cash provided by investing activition	es		21		76
Net decrease in cash and cash equivalent the reporting period	ents in		(570)		(672)
Cash and cash equivalents at beginning of	of the year		1,557		2,229
Cash and cash equivalents at end of th	e year		987		1,557

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

St Matthew Academy is a charitable company. The address of its principal place of business is given on page 1 and the nature of its operations are set out in the Trustees' report.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The accounts of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the academy trust has provided the goods or services.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

Donated goods, facilities and services

The value of donated services and gifts in kind provided to the academy trust are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the academy trust can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the statement of financial activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's policies.

Interest receivable

Interest receivable is included within the statement of financial activities on a receivable basis.

Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

1.5 Tangible fixed assets and depreciation

Tangible fixed assets acquired since the Academy was established are included in the financial statements at cost. Assets costing less than £1,000 are written off in the period of acquisition. All other assets are capitalised.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the Government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund (in the Statement of Financial Activities and carried forward in the balance sheet). The depreciation on such assets is charged to the restricted fund in the Statement of Financial Activities.

The academy has a 125 year lease from conversion on the buildings with Southwark diocese.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold property2%Computer equipment25%Fixtures, fittings & equipment10%Plant & motor vehicles10%

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

1.7 Leased assets

Rentals payable under operating leases are charged against income on a straight-line basis over the period of the lease.

1.8 Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.9 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

1 Accounting policies

(Continued)

1.10 Pensions benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

2 Critical accounting estimates and areas of judgement

(Continued)

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 19, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgement

Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are reassessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 13 for the carrying amount of the property plant and equipment, and note 1.5 for the useful economic lives for each class of assets.

Bad debts

Debtors are regularly reviewed for recoverability, any debts which in the opinion of management are not recoverable are provided for as a specific bad debt.

There are no key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3 General Annual Grant (GAG)

Under the funding agreement with the Secretary of State, the academy trust was subject to limits at 31 August 2020 on the amount of GAG that could be carried forward from one year to the next. An amount equal to 12% of GAG could be carried forward, of which up to 2% could be used for general recurrent purposes, with any balance being available for premises/capital purposes.

The academy trust has not exceeded these limits during the year ended 31 August 2020.

4 Donations and capital grants

	Unrestricted funds £'000	Restricted funds £'000	Total 2020 £'000	Total 2019 £'000
Capital grants	-	19	19	73
Other donations	4	-	4	51
	4	19	23	124

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

5 Funding for the academy trust's educational operations

	Unrestricted funds £'000	Restricted funds £'000	Total 2020 £'000	Total 2019 £'000
DfE / ESFA grants				
General annual grant (GAG)	-	5,989	5,989	6,288
Other DfE group grants	-	861	861	700
	-	6,850	6,850	6,988
				===
Other government grants				
Local authority grants	-	225	225	167
Special educational projects	-	-	-	5
	-	225	225	172
Exceptional government funding				
Coronavirus exceptional support	-	20	20	-
		==	===	==
Total funding	-	7,095	7,095	7,160

The academy trust has been eligible to claim additional funding in year from government support schemes in response to the coronavirus outbreak. The funding received is shown above under "exceptional government funding".

The funding received for coronavirus exceptional support covers £20k of premises and cleaning costs. These costs are included in notes 8 and 9 below as appropriate.

6 Other trading activities

6	Other trading activities	Unrestricted funds £'000	Restricted funds £'000	Total 2020 £'000	Total 2019 £'000
	Catering income Music tuition Other income	133 - 19	- - -	133 - 19	164 1 28
		152 ——		152 ——	193
7	Investment income	Unrestricted funds £'000	Restricted funds £'000	Total 2020 £'000	Total 2019 £'000
	Short term deposits	2		2	3

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

8	Expenditure					
0	Expenditure		Non-nav	expenditure	Total	Total
		Staff costs	Premises	Other	2020	2019
		£'000	£'000	£'000	£'000	£'000
	Academy's educational operations	8				
	- Direct costs	4,900	641	188	5,729	5,951
	- Allocated support costs	1,049	762	904	2,715	2,631
		5,949 ====	1,403	1,092	8,444	8,582 ====
	Net income/(expenditure) for the	e year includ	les:		2020	2019
	Fees payable to auditor for:				£'000	£'000
	- Audit				11	11
	- Other services				3	4
	Depreciation of tangible fixed asse				711	728
	Net interest on defined benefit per	nsion liability			33	13
9	Charitable activities					
			Unrestricted	Restricted	Total	Total
			funds	funds	2020	2019
			£'000	£'000	£'000	£'000
	Direct costs					
	Educational operations		2	5,727	5,729	5,951
	Support costs					
	Educational operations		8	2,707	2,715	2,631
			10	8,434	8,444	8,582
			===	0,434 	0,444 ====	====
					2020 £'000	2019 £'000
	Analysis of support costs				2 000	2 000
	Support staff costs				1,052	985
	Depreciation				70	88
	Technology costs				80	112
	Premises costs				692	603
	Legal costs				5	15
	Other support costs				795	813
	Governance costs				21	15
					2,715	2,631
						===

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

10 Staff

Staff costs

Staff costs during the year were:

	2020	2019
	£'000	£'000
Wages and salaries	4,221	4,402
Social security costs	447	485
Pension costs	1,046	803
Staff costs - employees	5,714	5,690
Agency staff costs	210	233
Staff restructuring costs		14
	5,949	5,937
Staff development and other staff costs	10	116
Total staff expenditure	5,959	6,053
Staff restructuring costs comprise:		
Redundancy payments	25	14
		===

Non statutory/non-contractual staff severance payments

Included in staff redundancy costs are non-statutory/non-contractual severance payments totalling £10,000 (2019: £13,800) paid to one member of staff.

Staff numbers

The average number of persons employed by the academy trust during the year was as follows:

	2020 Number	2019 Number
Teachers	56	58
Administration and support	62	59
Management	11	14
	129	131
		===

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

10 Staff (Continued)

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60.000 was:

	2020 Number	2019 Number
£60,000 to £70,000	6	7
£70,001 to £80,000	4	3
£100,001 to £110,000	-	1
£110,001 to £120,000	1	-

Key management personnel

The key management personnel of the academy trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer national insurance and pension contributions) received by key management personnel for their services to the academy trust was £1,014k (2019: £1,118k)

11 Trustees' remuneration and expenses

Three Trustees have been paid remuneration or have received other benefits from an employment with the academy trust. The Headteacher and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff members under their contracts of employment, and not in respect of their services as Trustees. Other Trustees did not receive any payments, other than expenses, from the academy trust in respect of their role as Trustees.

The value of Trustees' remuneration and other benefits was as follows:

M Baldwin (Accounting Officer)

- Remuneration £115,001 £120,000 (2019; £105,001 £110,000)
- Employer's pension contributions £25,001 £30,000 (2019: £15,001 £20,000)

H Vvas (staff):

- Remuneration £50,001 £55,000 (2019: £45,001- £50,000)
- Employer's pension contributions £10,001 £15,000 (2019: £5,001 £10,000)

During the year, no expense payments were reimbursed to Trustees (2019: None).

Other related party transactions involving the Trustees are set out within the related parties note.

12 Insurance for Trustees and officers

The academy trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

13	Tangible fixed assets					
		Leasehold property	Computer equipment	Fixtures, fittings & equipment	Plant & motor vehicles	Total
		£'000	£'000	£'000	£'000	£'000
	Cost					
	At 1 September 2019 and 31 August 2020	32,040	2,151	2,134	126	36,451
	Depreciation					
	At 1 September 2019	7,065	2,086	2,041	80	11,272
	Charge for the year	641	38	26	6	711
	At 31 August 2020	7,706	2,124	2,067	86	11,983
	Net book value					
	At 31 August 2020	24,334	27	67	40	24,468
	At 31 August 2019	24,975	65	93	46	===== 25,179
14	Debtors				2020 £'000	2019 £'000
	-				007	4
	Trade debtors VAT recoverable				207 65	4 42
	Other debtors				4	42
	Prepayments and accrued income				168	185
					444	231
15	Creditors: amounts falling due within	one year				
					2020 £'000	2019 £'000
	Trade creditors				178	435
	Other taxation and social security				117	118
	Other creditors				94	102
	Accruals and deferred income				141	103
					530	758

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

16	Deferred income	2020 £'000	2019 £'000
	Deferred income is included within:		
	Creditors due within one year	31	20
	Deferred income at 1 September 2019	20	32
	Released from previous years	(20)	(32)
	Resources deferred in the year	31	20
	Deferred income at 31 August 2020	31	20

At the balance sheet date the Academy Trust was holding funds received in advance for universal infant free school meals, dinner money, trip grant and Devolved Capital Funding relating to financial year 2020/21

17 Funds

	Balance at 1 September 2019 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2020 £'000
Restricted general funds					
General Annual Grant (GAG)	493	5,989	(6,285)	19	216
Other DfE / ESFA grants	-	881	(881)	-	-
Other government grants	-	225	(225)	-	-
Pension reserve	(1,593)		(332)	450 ———	(1,475) ———
	(1,100) ======	7,095	(7,723) =====	469 =====	(1,259)
Restricted fixed asset funds					
DfE group capital grants	-	19	-	(19)	-
General fixed assets	25,179 ———		(711)		24,468
	25,179	19	(711)	(19)	24,468
Total restricted funds	24,079	7,114	(8,434)	450	23,209
Unrestricted funds					
General funds	537	158	(10)	-	685
Total funds	24,616	7,272	(8,444)	450	23,894

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

17 Funds (Continued)

The specific purposes for which the funds are to be applied are as follows:

General Annual Grant: Income received from the ESFA to cover the normal running costs of the Academy.

Under the funding agreement with the Secretary of State, the academy was subject to a limit on the amount of GAG that it could carry forward at 31 August 2020.

Other DFE/ESFA grants: This includes the pupil premium, universal infant free school meals, rates grant, Year 7 catch up and teachers pay and pension grant.

LA and other grants: This includes SEN funding from the local authority.

The DFE/ESFA capital grant includes the devolved formula capital grant.

Transfer of funds relate to the purchase of non capital equipment during the period.

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2018 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2019 £'000
Restricted general funds					
General Annual Grant (GAG)	881	6,288	(6,749)	73	493
Other DfE / ESFA grants	-	700	(700)	-	-
Other government grants	-	172	(172)	-	-
Pension reserve	(399)		(218)	(976)	(1,593)
	482 =====	7,160	(7,839) =====	(903)	(1,100) =====
Restricted fixed asset funds					
DfE group capital grants	-	73	-	(73)	_
General fixed assets	25,907		(728)		25,179
	25,907	73	(728)	(73)	25,179
	===				
Total restricted funds	26,389 ======	7,233 ———	(8,567) =====	(976) ———	24,079 =====
Unrestricted funds					
General funds	305	<u>247</u>	(15) =====		537 ———
Total funds	26,694	7,480	(8,582)	(976)	24,616

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Analysis of net assets between funds	Unrestricted	Rest	ricted funds:	Total
	Funds £'000	General £'000	Fixed asset £'000	Funds £'000
Fund balances at 31 August 2020 are represented by:				
Tangible fixed assets	-	-	24,468	24,468
Current assets	685	746	-	1,431
Creditors falling due within one year	-	(530)	-	(530)
Defined benefit pension liability	-	(1,475)	-	(1,475)
Total net assets	685	(1,259)	24,468	23,894
	Unrestricted	Rest	ricted funds:	Total
	Funds	General	Fixed asset	Funds
	£'000	£'000	£'000	£'000
Fund balances at 31 August 2019 are represented by:				
Tangible fixed assets	-	-	25,179	25,179
Current assets	537	1,251	-	1,788
Creditors falling due within one year	_	(758)	-	(758)
Defined benefit pension liability	-	(1,593)	-	(1,593)
Total net assets	537	(1,100)	25,179	24,616

19 Pension and similar obligations

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by London Borough of Lewisham. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and that of the LGPS related to the period ended 31 March 2019.

Contributions amounting to £72k (2019: £73k) were payable to the schemes at 31 August 2020 and are included within creditors.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

19 Pension and similar obligations

(Continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to the TPS in the period amounted to £550k (2019: £439k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 24.3% for employers and 5.5% to 12.5% for employees. The estimated value of employer contributions for the forthcoming year is £157k.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2020 £'000	2019 £'000
Employer's contributions Employees' contributions	190 60	160 57
Total contributions	250	217

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

F	Pension and similar obligations		(Continued)
F	Principal actuarial assumptions	2020	2019
		%	%
F	Rate of increase in salaries	2.9	3.0
F	Rate of increase for pensions in payment/inflation	2.2	2.3
	Discount rate for scheme liabilities	1.7	1.9
I	nflation assumption (CPI)	2.2	2.3
			
	The current mortality assumptions include sufficient allowance for future in The assumed life expectations on retirement age 65 are:	uture improvements in mortality	
	The accumed the expectations of Fourth of the age of are.	2020	2019
		Years	Years
F	Retiring today		
	Males	20.9	22.1
	Females	23.5	23.5
	Retiring in 20 years		
	Males	22.2	22.2
-	Females	24.8	24.9
		2020	2019
		£'000	£'000
	Discount rate - 0.5%	1011	1054
	Salary rate + 0.5%	29	111
F	Pension rate + 0.5%	970	925
[Defined benefit pension scheme net liability		
5	Scheme assets	6,539	6,167
5	Scheme obligations	(8,014)	(7,760
	Net liability	(1,475)	(1,593
	vectuability	(1,473)	(1,393
,	The academy trust's share of the assets in the scheme	2020	2019
,	The academy trust's share of the assets in the scheme	Fair value	Fair value
		£'000	£'000
_		4.004	4 000
	Equities	4,381	4,009
	Bonds Branathy	1,569	1,603
	Property Other appets	458 121	432
(Other assets	131	123
٦	Total market value of assets	6,539	6,167
		•	•

The actual return on scheme assets was £193,000 (2019: £409,000).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Pension and similar obligations	s	(C	ontinued)
Amount recognised in the State	ement of Financial Activities	2020 £'000	2019 £'000
Current service cost		489	314
Interest income		(119)	(159)
Interest cost		152	172
Benefit changes, curtailments and	d settlements gains or losses	-	51
Total operating charge		522	378
Changes in the present value of	of defined honefit abligations		2020
Changes in the present value o	or defined benefit obligations		£'000
At 1 September 2019			7,760
Current service cost			489
Interest cost			152
Employee contributions			60
Actuarial (gain)/loss			(376)
Benefits paid			(71)
At 31 August 2020			8,014
Changes in the fair value of the	e academy trust's share of scheme assets		
•	•		2020
			£'000
At 1 September 2019			6,167
Interest income			119
Actuarial gain			74
Employer contributions			190
Employee contributions			60
Benefits paid			(71)
At 31 August 2020			6,539

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

20	Reconciliation of net expenditure to net cash flow from operating activitie	s		
20	Trootionation of not experiately to not each now from operating detivition	2020 £'000	2019 £'000	
	Net expenditure for the reporting period (as per the statement of financial activities)	(1,172)	(1,102)	
	Adjusted for:			
	Capital grants from DfE and other capital income	(19)	(73)	
	Investment income receivable	(2)	(3)	
	Defined benefit pension costs less contributions payable	299	205	
	Defined benefit pension scheme finance cost	33	13	
	Depreciation of tangible fixed assets	711	728	
	(Increase) in debtors	(213)	(12)	
	(Decrease) in creditors	(228)	(504)	
	Net cash used in operating activities	(591)	(748)	
			===	
21	Analysis of changes in net funds			
	1 September 2019	Cash flows	31 August 2020	
	£,000	£'000	£'000	
	Cash 1,557	(570)	987	

22 Contingent liabilities

During the period of the Funding Agreement, in the event of the sale or disposal by other means of any asset for which a Government capital grant was received, the Academy is required either to re-invest the proceeds or to repay to the Education Funding Agency the same proportion of the proceeds of the sale or disposal as equates with the proportion of the original cost met by the Secretary of State.

Upon termination of the Funding Agreement, whether as a result of the Secretary of State or the Academy serving notice, the Academy shall repay to the Secretary of State sums determined by reference to:

- the value at that time of the Academy's site and premises and other assets held for the purpose of the Academy; and
- the extent to which expenditure incurred in providing those assets was met by payments by the Secretary of State under the Funding Agreement.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

23 Commitments under operating leases

At 31 August 2020 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:

	2020 £'000	2019 £'000
Amounts due within one year	17	-
Amounts due in two and five years	18	-
	35	-

24 Related party transactions

Owing to the nature of the Academy's operations and the composition of the Board of Trustees being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the Board of Trustees may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy's financial regulations and normal procurement procedures.

Last year the Academy purchased services from Sacred Heart Catholic School amounting to £25,000. Sacred Heart Catholic School's Leadership Team was working with St Matthews by providing support as a temporary senior Leadership team within the Academy.

No related party transactions took place in the period of account, other than certain trustees' remuneration already disclosed in note 11.

25 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.